

Report to :	EXECUTIVE CABINET.
Date :	27 September 2023.
Report of:	Councillor Gerald P Cooney – Executive Leader. Sandra Stewart – Chief Executive.
Subject :	STRATEGIC DELIVERY & PERFORMANCE FRAMEWORK.
Report Summary :	The council should have a clearly understood and effectively implemented strategic delivery and performance framework. Good practice would be for that framework to be summarised in a written document. It is appropriate and timely to review and refresh the framework. This paper presents the conclusions of that review and outlines the proposed codified model going forward. The proposed framework is attached at <u>Appendix 1</u> . The framework will be implemented subject to agreement by the Executive Cabinet on 27 September 2023.
Recommendations :	To agree the framework at <u>Appendix 1</u> and to support its implementation and delivery subject to agreement by the Executive Cabinet on 27 September 2023.
Links to Corporate Plan:	The corporate plan sits at the top of the strategic delivery and performance framework.
Policy Implications :	The report will have policy implications in a number of areas across the council as it outlines a new framework for delivery and performance that services will need to adhere to.
Financial Implications : (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	There are no direct financial implications as a result of this report. Any changes to policy, practice or service delivery arising from the new framework will need to be accommodated within existing budgets and/or be subject to a separate report.
Legal Implications : (Authorised by the Borough Solicitor)	Updating the strategic and delivery framework is a key element for effective management and delivery of the council's performance in order to drive continued improvement and meeting the council's statutory duties in service delivery.
Risk Management :	A codified, clearly understood and effectively implemented strategic delivery and performance framework contributes to good governance and the achievement of better outcomes. The absence of such a framework risks service failure for residents and reputational damage for the council.
Access to Information :	The background papers relating to this report can be inspected by contacting Simon Brunet, Head of Policy, Performance, Communications and Scrutiny.



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1.0 BACKGROUND

- 1.1 Council's should have a clearly understood and effectively implemented strategic delivery and performance framework. Good practice would be for that framework to be summarised in a written document that is accessible to all staff and members as part of the council's wider arrangements around good governance. The absence of such a framework would risk service failure for residents and reputational damage for the council.
- 1.2 Following the establishment of the Office for Local Government (Oflog), the consultation on new Best Value Duty statutory guidance and the need for continuous improvement it is appropriate and timely to review and refresh (where necessary) the council's approach.
- 1.3 This paper presents the conclusions of that review and outlines the proposed codified model going forward. The proposed framework is attached at **Appendix 1**. The framework will be implemented subject to agreement by the Executive Cabinet on 27 September 2023.

2.0 RECOMMENDATIONS

- 2.1 As set out on the front of the report.